

## Council Goals 2023-2025

Goals	COMPLETE	Assigned	Actions Taken	Next Steps
<b>1. Working Well Together</b>				
a. Promote Diversity, Equity and Inclusion for a safer, more inclusive community and municipal organization		SP NR/CS	On 2/7/23 the Council approved a proclamation recognizing Black History Month which was placed online on 02/09/23 in and the Friday Update on 02/10/23.	DEI training at the Library in April 2023  Consider proclamation for Pride Month, Immigrant Heritage Month, Juneteenth, Native American Heritage Month, etc.  Proclamation tracking document developed, including suggested additions for council consideration.
b. Maintain a strong emphasis on beautification of our community		GH RW/NR	Partnered with Oregon's Bay Area Beautification on a clean up event at John Topits Park  Partnering with Bay Area Hospital  Partnering with Coos Bay Downtown Association on utility art project  Partnering with Community Coalition of Empire on a utility art project	Landscapers will be contacted to maintain tree wells in the downtown area in April, June and September.  OBAB will hold 8 community cleanup events in 2023  City will be participating in the Chambers' 101 Cleanup Brigade scheduled for April 29, 2023. City could register team and challenge North Bend, Water Board.
<b>2. Working with Key Partners</b>				
<i>Maintain focus on regionalism in our efforts to address a range of issues and opportunities</i>				
a. Facilitate collaboration with and between local governmental partners to include but not limited to the Coquille Indian Tribe, Confederated Tribes of Coos, Lower Umpqua and Siuslaw Indians, Coos Bay School District, SWOCC, City of North Bend, Coos County, Port of Coos Bay, Coos Bay–North Bend Water Board, Coos Bay–North Bend–Charleston Visitors Convention Bureau, etc.		RC/NR	On 2/10/23 RC/NR met w/Port Admin, discussed scheduling recurring quarterly meetings	Meeting with the Port on 03/23/23  Coordinate Tribal support for Travel Oregon grant (interpretive signs)  Homeless Pilot project coordination (CB-NB-CC and SWOCC)
b. Encourage and support the Coos Bay Downtown Association, Community Coalition of Empire, South Coast Economic Development Council, and Bay Area Chamber of Commerce in an effort to support businesses and strengthen the local economy		CSc/NR RC/NR		Work w/CBDA on wayfinding signs project  Participate in BACC events (cleanup, ribbon)
<b>3. Maintain and Improve Public Infrastructure</b>				
<i>Water Quality Utility (Wastewater / Storm Water)</i>				
a. Upon securing a development agreement, initiate the design process for Pump Station 27 (Timber Cove Housing Project)		JW	Design 20% complete by Dyer Partnership	Awaiting a development agreement from Red Moon (developer)
b. Initiate Phase 1 capital improvements to Wastewater Treatment Plant 1		JW	Design Plans at 90%	Awaiting receipt of 100% plans;  Anticipate bidding the project in May 2023  Anticipate construction Summer 2023
c. Undertake systematic upgrades and or replacements of the City's pump station infrastructure		JW	PS 6 & 9 bit out 09/22	Upgrades of Pump Stations 6 & 9 are scheduled to start in September of 2023, awaiting generators.  Planned improvements to Pump Station 12 & 13 are currently in the design phase with Dyer, final design Winter 2023

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d. Undertake infiltration and inflow (I&I) reduction projects on the city owned infrastructure		JW	Ferguson Ave. I&I reduction project in design. The project is anticipated to include replacement of the street and storm collection system.  Date St. I&I reduction project in design.  3rd Street I&I under design	Ferguson & Date final design complete Spring 2023.  3rd Street 30% plans Spring 2023.
e. Continue to research and evaluate current and potential policies aimed at improving and maintaining privately-owned business and residential sewer laterals which connect to the wastewater utility		JW	Potential policy considered by Council in 2022. Currently on hold.	Awaiting implementation by other Oregon local government.
<i>City Streets</i>				
f. Stabilize the slope east of Koosbay Boulevard between Nutwood Avenue and Pine Drive, including securing project funding and necessary engineering/design plans		GH	Using CCD, applied for grant funding for the project. Grant was unsuccessful.	Identify funding source/financing options
g. Stabilize Coos River Highway, through S-Curves in Eastside, including securing project funding and engineering/design plans		GH	Using CCD, applied for grant funding for the project. Grant was unsuccessful.	Identify funding source/financing options  Temporary repairs made Mar 2023
h. Complete the engineering design plans to improve the Newmark Avenue/Empire Boulevard intersection. After securing a funding source, implement the improvements		GH	Design is underway; easements acquired, land purchased	Complete design; Identify funding source/financing options
i. Explore options and funding sources for making Coos Bay more bike friendly		Engineering /JW	Staff met with transportation engineer	TSP will be starting point; Summer 2023
j. Provide the Council with an annual report listing street maintenance and improvement projects completed, accounting for funds received / used, and list of planned projects for the upcoming fiscal year		GH	Annual Road Report completed	Present to council for review March work session
<i>Parking Lots</i>				
k. Develop a parking lot on the vacant property located at S 3rd Street and Central Avenue		JW	Design complete, bid substantially above b	Re-bid in April 2023, potential funding identified
l. Develop a parking lot on the vacant property on Front Street between Cedar Avenue and Date Avenue		GH	Design complete, bid out in April 2023	Sprin 2023 Biding, potential funidng identified
m. Demolish the blighted buildings and develop a parking lot on the property formerly known as Franko's Gas Station located at Newmark Avenue and S Wasson Street		JW	Acquired land through donation, deed restriction  Staff rekeyed and secured both buildings.  03/15/23 Stantec provided recommendation memo for demo and parking lot construction.	Conduct an RBM survey of both Property buildings prior to demolition.  Complete a built environment consultation with the Oregon State Historic Preservation Office as the Property buildings are greater than 50 years old.  Secure a contractor to demo the buildings.  Secure a design consultant to design the future parking lot.  Secure a contractor to construct the parking lot.  Potentially include wayfinding sign and electrical for Christmas Tree.
n. Redevelop the City's parking lot at the northwest corner of S 2nd Street and Curtis Avenue, including efforts to install EV charging stations		JW	March 2023 - Staff received plan and permit application for EV Charging Stations.	EV Charger installation
o. Explore updating or replacing the shared trash enclosure in the parking lot at the 200 block of Broadway Avenue		JW/GH/JH	Not started	Investigation plan for 2024
p. Explore opportunities to install a shared trash enclosure in the parking lot at the 100 block of N 2nd Street		JW/GH/JH	Not started	Investigation plan for 2024
q. Explore funding options for maintenance and capital improvements for City owned parking lots		GH	Improvement plan is being developed	Complete plan.  Propose FY24 budget with annual set asides

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r. Work with the Coos Bay Downtown Association to evaluate possible changes to established parking restrictions and additional signage opportunities		CSc/JH	Initial discussion with DTA 09/22, met with Wayfinding Committee on 3/7/23 to discussion updating 3 existing sign kiosks in DT.	Research available digital map sign kiosk types/cost and potential grant opportunities to discuss at 03/22/2023 Wayfinding Committee meeting.
<i>Sidewalks</i>				
s. Using URA funds, continue to replace sections of sidewalks damaged by street trees		GH	In design phase for the replacement of the sidewalk on the north side of Commercial Avenue, between S 5th & S7th Streets. Designs are at 90%	Complete designs, secure a contractor and undertake the project during the summer of 2023
t. Seek funding opportunities for identified improvement needs listed within the 2023 Parks Master Plan		GH/JW	\$50,000 included in the proposed FYE 2024 budget for grant writing services.	Grant Writing Consultant Timeline: 3/27/23 - Advertise grant writer RFQ 4/11/23 - Deadline for RFI 4/14/23 - City response for RFI 4/27/23 - Proposal package due 5/11/23 - Present proposed budget to Budget Committee. Week of May 15 - Interviews 6/6/23 - Present Approved Budget to Council 6/15/23- Parks Commission Approval for Grant Writing Consultant 7/5/23 - Award Contract
<i>Parks</i>				
u. Establish a Boardwalk improvement and implementation plan		GH	Completed Improvements since January 2023:  Installed new lighting  Removed old flag poles  Replaced brick work at entrance to Boardwalk  Pigeon Spikes Installed Staff has started plan development	Apply for Travel Oregon grant for interpretive signs  FY24 proposed budget to include set aside for projects
<i>Work to Realize a New Library Facility</i>				
v. Explore possible location options and related costs		JW/SP  RC/NR	State request for \$12M submitted, Federal request for \$2M submitted  3/21/23 Hacker Architect presented 4 site analysis	Convene Survey Question Committee, complete survey & education campaign, site selection, bond on ballot
w. Conduct a scientific survey of Coos Bay citizens to gauge support for a new Library and for potential locations and costs			3/21/23 Council presentation	Convene Survey Question Committee, complete survey & education campaign

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<b>Facilities</b>				
x. Begin a long-range planning process, needs assessment and identify possible funding sources to relocate the City Shops to a new location outside the FEMA floodplain and the tsunami inundation zone		GH/JW/JH	Not started	Explore FEMA BRIC grant for funding
y. Begin a long-range planning process and needs assessment and possible funding sources to replace the Empire Fire Station		MA/RC/NR	Not started	Continue to explore colocating opportunities with SWOCC's Fire Science training program
z. Expand and update the City's 9-1-1 / Public Safety Dispatch Center		CC	URA approval of funding for upgrades	Design underway, Tour of other facilities/console configurations
<b>4. Addressing Housing and Homelessness</b>				
<b>Housing</b>				
a. Consider accepting the draft preliminary 2022 Urban Growth Boundary expansion memo and Comprehensive Plan draft Urban Growth Management section 7.9 amendments as informational/advisory for further evaluation. Work to confirm status of the City's Urban Growth Areas (UGA) with Coos County and DLCD.		CSc	Council accepted in Feb 2023	Start discussion with County and DLCD at staff level, Spring 2023
b. Implementation of the multi-unity property tax (MUPTE) incentive program		RC/NR/CSy	Council approved MUPTE concept	Overlapping tax district presentations, CBMC amendments
c. Undertake an audit of the of the City's Development Code in an effort to identify conflicts and to identify opportunities to reduce barriers to housing production		CSc	Staff has already identified some existing code issues. 03/06/2023:asked DEA to provide a scope of work/cost to complete an initial Code audit with Council goals in mind.	Further work on identifying issues will continue through spring/summer 2023. Look further into what it would take to hire a consultant to complete code audit, including potential grant opportunities.
d. Explore creation of a rental housing code		AL	Staff has done preliminary exploration and shared the idea with Council	Staff to explore further and develop information for consideration by Council.
<b>Homelessness</b>				
e. Seek funding opportunities to create additional emergency and transitional shelters in the community		RC/NR		Meetings scheduled with Advanced Health and Salvation Army
f. Working with Coos County and North Bend, to complete the necessary requirements of HB 4123, the Coordinated Homeless Response Pilot		DF/SK/NR	Grant Accepted, Advisory Board appointments, Contract w/RDI, Stakeholder meetings, Hired Homeless Coordinator, identified Office of Homeless Coordinator location	
g. Continue to explore opportunities to reduce homelessness and the impacts of homelessness in our community				Meetings schedule with Advanced Health and Salvation Army  Request to State for \$2.5 capital funds for facility
h. Develop options to address the growing issue of abandoned shopping carts on streets, sidewalks and natural areas		CC/TL		Captain Lindahl is scheduled to present regulation options at the May 23,2023 Work Session
<b>5. Economic Development</b>				
a. Evaluate existing zoning, design standards, parking districts, existing Hollering Place Master Plan, etc., as applied to the core Empire business district area and consider possible changes to encourage and incentivize investment, development, and redevelopment		JB/LD/SS JW/CS/NR	Established Empire Blueprint committee  Develop/post RFQ  Award contract	Develop Scope of Work
b. Continue to fund and implement public infrastructure improvements identified in the Front Street Blueprint		JH/JW/GH		FY24 proposed budget includes \$1M funding
c. Work with the Coos Bay Downtown Association and prepare for the City's 150th Anniversary Celebration (September 2024)		SK/LD CSc/NR/KB	3/21/23 Committee formed	Schedule first planning meeting
<b>6. Public Safety</b>				
a. Explore creation of a fire safety inspection program for businesses and public areas in multi-family complexes		MA/AL		Draft ordinance scheduled to sharred with Council at 09/26/23 work session
b. Promote the goal of 1,200 homes in Coos Bay becoming "two weeks ready" in preparation for disaster		MA		
c. Conduct a "tabletop" exercise to test and improve the City's emergency preparedness		MA		

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d. Promote the opportunity for reserve officers and volunteer fire fighters		CC/MA	02/23/23 two reserve officers were sworn-in	
<b>7. Communication Between the City and Citizens</b>				
a. Consider adoption of a smart phone app and/or enhancements to the City website to let citizens report concerns		NR/CS	Website includes option for 'feedback' on e	Develop a citizen concern 'hot button' Demo w/Granicus on new product line (app)
b. Implement improvements in the Council Chambers to enhance live streaming of city meetings and virtual attendance		NR/CS	Audio project nearly complete, microphones outstanding	Looking at camera options and dias equipment (laptops?)
c. Increase the use of social media and the City's digital newsletter as a method of communicating city and community related news		NR/CS	New platform for Newsletter implemented Added consultant to increase social media posts & platforms	
<b>8. City Manager Transition Plan</b>				
a. Provide the Council with a proposed transition plan for review and consideration by the end of May 2023		RC/NR		3/28/23 presentation to Council
<b>9. Council Goal Tracking</b>				
a. Include applicable goal(s) in Council / URA staff agenda reports	✓	RC/NR	Completed - available option on all staff reports	
b. Present quarterly progress updates on adopted Council goals		RC/NR		3/28/23 presentation to Council
c. Post the adopted Council Goals and quarterly updates on the City's website		RC/NR/CS		3/29/23 posting, following 3/28/23 presentation to Council